

CORPORATE REVENUE OUTTURN - MARCH 2011

		FULL YEAR							
		Original Budget	Latest Budget	Actual Outturn	Transfers from Reserves to Fund Expenditure	New Reserves Required to Carry Forward Unspent Amounts	Final Estimated Outturn	Variance (Outturn 2010/11 to Latest Budget 2010/11)	
		2010/11 £'000	2010/11 £'000	2010/11 £'000	£'000	£'000	2010/11 £'000	£'000	£'000
ADULTS HEALTH & WELLBEING	Expenditure	155,208	116,283	121,340	(2,381)	106	119,065	2,782	2
	Income	(64,991)	(13,556)	(16,315)	0	0	(16,315)	(2,759)	20
	Net Expenditure	90,217	102,727	105,025	(2,381)	106	102,750	23	0
CHIEF EXECUTIVE'S	Expenditure	21,379	27,653	28,627	(650)	617	28,594	806	3
	Income	(8,010)	(9,556)	(10,497)	0	0	(10,497)	(806)	8
	Net Expenditure	13,369	18,097	18,130	(650)	617	18,097	0	0
CSF SCHOOLS BUDGET (DSG)	Expenditure	304,999	315,460	350,185	0	0	350,185	34,725	11
	Income	(304,998)	(315,460)	(350,185)	0	0	(350,185)	(34,725)	11
	Net Expenditure	1	0	0	0	0	0	0	0
CSF GENERAL FUND	Expenditure	173,442	168,909	195,428	(109)	70	195,389	26,480	16
	Income	(79,549)	(68,577)	(95,057)	0	0	(95,057)	(26,480)	39
	Net Expenditure	93,893	100,332	100,371	(109)	70	100,332	0	0
COMMUNITIES, LOCALITIES & CULTURE	Expenditure	116,097	128,167	136,650	(119)	764	137,295	9,128	7
	Income	(41,187)	(48,621)	(57,767)	0	0	(57,767)	(9,146)	19
	Net Expenditure	74,910	79,547	78,883	(119)	764	79,528	(19)	
DEVELOPMENT & RENEWAL	Expenditure	27,024	86,125	84,177	0	0	84,177	(1,948)	(2)
	Income	(14,599)	(68,570)	(64,403)	(2,572)	359	(66,615)	1,955	(3)
	Net Expenditure	12,425	17,555	19,775	(2,572)	359	17,562	7	0
RESOURCES	Expenditure	289,672	267,746	323,893	(689)	0	323,204	55,458	21
	Income	(271,309)	(252,309)	(307,894)	0	0	(307,894)	(55,585)	22
	Net Expenditure	18,363	15,437	15,999	(689)	0	15,310	(127)	(1)
CORPORATE COSTS & CAPITAL FINANCING	Expenditure	19,248	18,367	21,429	(2,251)	0	19,178	811	4
	Income	(1,500)	(6,522)	(7,284)	0	0	(7,284)	(762)	12
	Net Expenditure	17,748	11,845	14,145	(2,251)	0	11,894	49	0
TOTAL	Expenditure	1,107,069	1,128,709	1,261,730	(6,199)	1,557	1,257,088	128,242	11
	Income	(786,143)	(783,169)	(909,402)	(2,572)	359	(911,615)	(128,309)	16
	Net Expenditure	320,926	345,540	352,328	(8,771)	1,916	345,473	(67)	(0)

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A53 Commissioning and Strategy M&A	Expenditure	172	165	179			179	14	8	
	Income									
	Net Expenditure	172	165	179			179	14	8	
A04 Preventative Technology	Expenditure	82	82	13			13	(69)	(84)	
	Income	(82)	(82)	(13)			(13)	69	(84)	
	Net Expenditure									
A05 Carers Grant	Expenditure	1,119	1,538	1,493			1,493	(45)	(3)	
	Income		(423)	(396)			(396)	27	(6)	
	Net Expenditure	1,119	1,115	1,097			1,097	(18)	(2)	
A41 Personalisation	Expenditure	859	523	1,807	(1,477)		330	(193)	(37)	The Directorate continued to deliver the Transforming Adult Social Care programme in 2010/2011. This was funded through historic grant balances which were held in reserves (£1,477k) in addition to a Department of Health grant in year. These grants have been provided specifically for the purpose of the delivery of the programme.
	Income	(513)	(177)					177	(100)	The year end expenditure of £1,807k is £193k below the previous quarters forecast due to some elements of the programme not materialising or being deferred to 2011/2012. This reduced expenditure resulted in a reduced value of grant being drawn down from balances. This was previously forecast to be £177k.
	Net Expenditure	346	346	1,807	(1,477)		330	(16)	(5)	The year end position is a net difference of £20k from the quarter three forecast. The holding balance will be fully utilised in 2011/2012 in line with the grant conditions.

ADULTS, HEALTH & WELLBEING		Original Budget 2010/11 £'000	Latest Budget 2010/11 £'000	Actual Outturn 2010/11 £'000	Transfers from Reserves to Fund Expenditure £'000	New Reserves Required to Carry Forward Unspent Amount £'000	Final Estimated Outturn 2010/11 £'000	Variance (Outturn 2010/11 to Latest Budget 2010/11) £'000	%	Variance Outturn 2010/11 to Latest Budget 2010/11 Explanation of any variance that is considered to be significant and all variances greater than £100k
A42 Older People Commissioning										
	Expenditure	24,939	24,657	26,032	(518)	106	25,620	963	4	This is as a result of an increased number of clients being assessed as being eligible for a service as a result of demographic pressures. There has been an increase in the number of home care clients. As the authority does not charge for community based services, but charging for residential placements is mandatory under national regulations, the net cost of many care packages provided to support people at home is higher than the cost of residential care. The introduction of a reablement service has begun to help reduce the need for long term support, however the service is only provided for new clients.
	Income	(3,694)	(3,422)	(4,206)			(4,206)	(784)	23	The increased income is a result of the utilisation of funding from the Department of Health and Department for Communities and Local Government to fund increased demand for social care services which is detailed further below.
	Net Expenditure	21,245	21,235	21,826	(518)	106	21,414	179	1	
A43 Learning disabilities Commissioning										
	Expenditure	24,377	23,815	24,411			24,411	596	3	The increased expenditure is due to an increase in the number of clients for the service. This is a result of transition clients from Children Schools and Families.
	Income	(4,290)	(3,766)	(4,618)			(4,618)	(852)	23	The additional income is mainly related to two very expensive continuing health care packages funded by Tower Hamlets Primary Care Trust.
	Net Expenditure	20,087	20,049	19,793			19,793	(256)	(1)	
A44 Mental Health Commissioning										
	Expenditure	10,006	9,961	10,274			10,274	313	3	The increase in income is due to more care packages being recoverable from Health Service partners reflecting a change in the mix of type of care packages being provided.
	Income	(1,617)	(1,513)	(1,863)			(1,863)	(350)	23	
	Net Expenditure	8,389	8,448	8,411			8,411	(37)	(0)	
A45 Physical Disabilities Commissioning										
	Expenditure	7,692	7,594	8,727	(176)		8,551	957	13	The forecast overspend is as a result of an increased number of clients being assessed as being eligible for a service. As the authority does not charge for community based services, but charging for residential placements is mandatory under national regulations, the net cost of many care packages provided to support people at home is higher than the cost of residential care. The introduction of a reablement has begun to help reduce the need for long term support, however the service is only offered to new clients.
	Income	(1,283)	(1,283)	(2,405)			(2,405)	(1,122)	87	
	Net Expenditure	6,409	6,311	6,322	(176)		6,146	(165)	(3)	

ADULTS, HEALTH & WELLBEING		Original Budget 2010/11 £'000	Latest Budget 2010/11 £'000	Actual Outturn 2010/11 £'000	Transfers from Reserves to Fund Expenditure £'000	New Reserves Required to Carry Forward Unspent Amount £'000	Final Estimated Outturn 2010/11 £'000	Variance (Outturn 2010/11 to Latest Budget 2010/11)		Variance Outturn 2010/11 to Latest Budget 2010/11 Explanation of any variance that is considered to be significant and all variances greater than £100k
								£'000	%	
A46 HIV Commissioning	Expenditure	260	259	245			245	(14)	(5)	
	Income	(151)	(151)	(151)			(151)			
	Net Expenditure	109	108	94			94	(14)	(13)	
A50 Supporting People	Expenditure	15,752	15,451	15,739			15,739	288		The expenditure on supporting people was £33k lower than the year end forecast reported at the end of quarter three. 2 The service was expecting to utilise £420k from the Supporting People reserve to fund expenditure in 2010/2011. Due to the overall position of the Directorate and the movement which materialised at the end of the financial year within commissioning, it was decided that these reserves would continue to be held by the Directorate for utilisation in future years. This is in line with Member's aspirations to continue to safe guard preventative services for social care. 3
	Income	(15,650)	(165)					165	(100)	
	Net Expenditure	102	15,286	15,739			15,739	453		
A55 Quality and Performance	Expenditure	421	582	594			594	12	2	
	Income		(175)	(179)			(179)	(4)	2	
	Net Expenditure	421	407	415			415	8	2	
A56 Social Services I.T.	Expenditure	388	388	388			388			
	Income									
	Net Expenditure	388	388	388			388			
A58 Technical Resources	Expenditure	444	650	674			674	24	4	
	Income	(1)	(1)	(40)			(40)	(39)	3,900	
	Net Expenditure	443	649	634			634	(15)	(2)	
A59 Corporate Director Services	Expenditure	595	837	666			666	(171)	(20)	During the year, the Directorate top sliced all employee budgets as a stretch target to the productivity framework in order to ensure the Directorate could ensure financial balance. The budget was accumulated in the Corporate Services vote, which has provided the underspend of £171k.
	Income									
	Net Expenditure	595	837	666			666	(171)	(20)	

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A61 Business Support & Prog. Manager										There was increased expenditure at the end of the financial year with regards to the Framework-I Project. This was predominantly increased staffing and software provider costs. The expenditure was necessary to ensure that any risks associated with the system, as highlighted in the Corporate Risk Register could be mitigated. The majority of this increased expenditure has been funded through the Framework-I reserve held by the Directorate.
	Expenditure	499	865	1,193	(210)		983	118	14	
	Income		(386)	(427)			(427)	(41)	11	
	Net Expenditure	499	479	766	(210)		556	77	16	
A62 Strategy and Policy										
	Expenditure	479	459	463			463	4	1	
	Income	(110)	(111)	(82)			(82)	29	(26)	
	Net Expenditure	369	348	381			381	33	9	
Commissioning & Strategy										
	Expenditure	88,084	87,826	92,898	(2,381)	106	90,623	2,797	3	
	Income	(27,391)	(11,655)	(14,380)			(14,380)	(2,725)	23	
	Net Expenditure	60,693	76,171	78,518	(2,381)	106	76,243	72	0	
A38 Older People Service Head										
	Expenditure	168	168	171			171	3	2	
	Income									
	Net Expenditure	168	168	171			171	3	2	
A08 Older People Mental Health										
	Expenditure	420	402	399			399	(3)	(1)	
	Income									
	Net Expenditure	420	402	399			399	(3)	(1)	
A09 Older People Assess & Care Mngmt.										
	Expenditure	2,097	2,119	2,108			2,108	(11)	(1)	
	Income		(112)	(76)			(76)	36	(32)	
	Net Expenditure	2,097	2,007	2,032			2,032	25	1	
A11 Physical Disabilities Sub Div M&A										
	Expenditure	109	155	133			133	(22)	(14)	
	Income		(50)	(59)			(59)	(9)	18	
	Net Expenditure	109	105	74			74	(31)	(30)	
A12 P.D. Assess & Care Management										
	Expenditure	1,175	1,149	1,133			1,133	(16)	(1)	
	Income	(52)	(167)	(171)			(171)	(4)	2	
	Net Expenditure	1,123	982	962			962	(20)	(2)	

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								£'000	%	
A17 Vulnerable Adults and Drugs	Expenditure	435	417	445			445	28	7	
	Income	(127)	(36)	(39)			(39)	(3)	8	
	Net Expenditure	308	381	406			406	25	7	
A18 Hospital Social Work Teams	Expenditure	1,347	1,342	1,384			1,384	42	3	
	Income		(53)	(100)			(100)	(47)	89	
	Net Expenditure	1,347	1,289	1,284			1,284	(5)	(0)	
A30 Adult Resources Sub Div M&A	Expenditure	102	98	92			92	(6)	(6)	
	Income									
	Net Expenditure	102	98	92			92	(6)	(6)	
A31 Physical Disabilities Establishments	Expenditure	672	578	553			553	(25)	(4)	
	Income	(1)	(1)	(3)			(3)	(2)	200	
	Net Expenditure	671	577	550			550	(27)	(5)	
A33 Older People Day Centres	Expenditure	1,668	1,712	1,734			1,734	22	1	
	Income	(37)	(37)	(52)			(52)	(15)	41	
	Net Expenditure	1,631	1,675	1,682			1,682	7	0	
A34 Home Care	Expenditure	7,097	6,697	6,707			6,707	10	0	
	Income	(97)	(97)	(52)			(52)	45	(46)	
	Net Expenditure	7,000	6,600	6,655			6,655	55	1	
Older People and Homelessness	Expenditure	15,290	14,837	14,859			14,859	22	0	
	Income	(314)	(553)	(552)			(552)	1	(0)	
	Net Expenditure	14,976	14,284	14,307	0	0	14,307	23	0	
A02 Disabilities & Health Divisional M&A	Expenditure	175	175	164			164	(11)	(6)	
	Income									
	Net Expenditure	175	175	164			164	(11)	(6)	
A13 Learning Dis Sub Division M&A	Expenditure	90	83	83			83			
	Income	(35)	(35)	(35)			(35)			
	Net Expenditure	55	48	48			48			

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A14 Learning Dis Assess & Care Mngmt										The Learning Disability Assessment and Care Management Service is managed through a pooled budget with NHS Tower Hamlets. The net movement from the quarter three forecast position is £60k. This was a result of the final reconciliation with NHS Tower Hamlets when expenditure and income was consolidated between the two partners.
Expenditure	789	1,104	848			848	(256)	(23)		
Income	(79)	(256)	(128)			(128)	128	(50)		
Net Expenditure	710	848	720			720	(128)	(15)		
A15 Occupational Therapy										The additional income received at the end of the financial year was as a result of the final reconciliation with NHS Tower Hamlets on the Section 75 pooled budget agreements for the financial year. It had been forecast during the year that the occupational therapy pooled budget would be inline with the contributions from the Partners as set out in the agreement, however the year end position allowed for reduced contributions from both of the Partners for the financial year.
Expenditure	1,848	1,882	1,860			1,860	(22)	(1)		
Income		(34)	(144)			(144)	(110)	324		
Net Expenditure	1,848	1,848	1,716			1,716	(132)	(7)		
A16 Community Equipment Service										
Expenditure	919	1,079	1,145			1,145	66	6		
Income		(160)	(160)			(160)				
Net Expenditure	919	919	985			985	66	7		
A19 Adult Protection										
Expenditure	391	306	289			289	(17)	(6)		
Income	(42)	(42)	(48)			(48)	(6)	14		
Net Expenditure	349	264	241			241	(23)	(9)		
A23 Mental Health Sub Division M&A										
Expenditure	83	83	91			91	8	10		
Income	(81)	(81)	(90)			(90)	(9)	11		
Net Expenditure	2	2	1			1	(1)	(50)		
A24 Area Mental Health Teams										The budget for the Community Mental Health Teams was reduced during 2010/2011 as a direct result of productivity savings agreed by Cabinet. At the time the Community Mental Health Teams were fully established from both the local authority perspective and the East London Foundation Trust. The Directorate was therefore unable to achieve any productivity savings from this service and therefore compensatory savings were achieved through other services within the Directorate.
Expenditure	2,865	2,798	2,920			2,920	122	4		
Income	(433)	(492)	(519)			(519)	(27)	5		
Net Expenditure	2,432	2,306	2,401			2,401	95	4		

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								£'000	%	
A25 Mental Health Day Centres	Expenditure	496	507	518			518	11	2	
	Income	(34)	(34)	(23)			(23)	11	(32)	
	Net Expenditure	462	473	495			495	22	5	
A32 Learning disabilities Day Centre	Expenditure	457	457	432			432	(25)	(5)	
	Income	(5)	(5)	(5)			(5)			
	Net Expenditure	452	452	427			427	(25)	(6)	
A37 Emergency Duty Social Work Service	Expenditure	254	333	430			430	97	29	
	Income		(20)	(21)			(21)	(1)	5	
	Net Expenditure	254	313	409			409	96	31	
Disability & Health	Expenditure	8,367	8,807	8,780			8,780	(27)	(0)	
	Income	(709)	(1,159)	(1,173)			(1,173)	(14)	1	
	Net Expenditure	7,658	7,648	7,607	0	0	7,607	(41)	(1)	
A66 Learning and Development	Expenditure	587	587	587			587			
	Income		(150)	(150)			(150)			
	Net Expenditure	587	437	437			437			
A68 Supported Employment	Expenditure	26	18	17			17	(1)	(6)	
	Income									
	Net Expenditure	26	18	17			17	(1)	(6)	
A71 Finance Services	Expenditure	1,195	795	776			776	(19)	(2)	
	Income	(39)	(39)	(60)			(60)	(21)	54	
	Net Expenditure	1,156	756	716			716	(40)	(5)	
A72 Payroll On cost	Expenditure	29								
	Income									
	Net Expenditure	29								

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								£'000	%	
A90 Support Services Holding A/C	Expenditure	4,272	3,413	3,423			3,423	10	0	
	Income									
	Net Expenditure	4,272	3,413	3,423			3,423	10	0	
TOTAL FOR ADULTS HEALTH & WELLBEING										
	Expenditure	117,850	116,283	121,340	(2,381)	106	119,065	2,782	2	
	Income	(28,453)	(13,556)	(16,315)			(16,315)	(2,759)	20	
	Net Expenditure	89,397	102,727	105,025	(2,381)	106	102,750	23	0	
BUDGET TRANSFERS TO DIRECTORATES										
Homelessness transfer to D and R	Expenditure	37,358								
	Income	(36,538)								
	Net Expenditure	820								
REVISED TOTAL FOR ADULTS HEALTH AND WELLBEING										
	Expenditure	155,208								
	Income	(64,991)								
	Net Expenditure	90,217								

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C14 Communications											
	Expenditure	3,228	3,090	3,395				3,395	305	10	The service continued to experienced unfavourable market and general economic conditions in 2010-11 as in previous years. This has reduced the levels of advertising income and exerted pressure on the services budget. In response the service underwent a reorganisation as part of the Council's lean savings strategy in 2010-11 and there is also a current review of the costs of East End Life newspaper (EEL) and the Communications service to produce a balanced budget in 2011-12.
	Income	(3,345)	(3,616)	(3,407)				(3,407)	209	(6)	
	Net Expenditure	(117)	(526)	(12)				(12)	514	(98)	
TOTAL FOR COMMUNICATIONS	Expenditure	3,228	3,090	3,395				3,395	305	10	
	Income	(3,345)	(3,616)	(3,407)				(3,407)	209	(6)	
	Net Expenditure	(117)	(526)	(12)	0	0	0	(12)	514	(98)	
C16 Strategy & Performance	Expenditure	619	847	849		35		884	37	4	
	Income			(44)				(44)	(44)		
	Net Expenditure	619	847	805		35		840	(7)	(1)	
C18 Third Sector Team	Expenditure	2,906	5,301	5,699		88		5,787	486	9	Underspend in anticipation of costs to support Third Sector programs in 2011-12.
	Income	(50)	(50)	(669)				(669)	(619)	1,238	
	Net Expenditure	2,856	5,251	5,030		88		5,118	(133)	(3)	
C20 Partnership & Engagement	Expenditure		1,151	1,069		144		1,213	62	5	Underspend in anticipation of staff costs following Neighbourhood Renewal Fund programme closure in 2010-11.
	Income			(228)				(228)	(228)		
	Net Expenditure		1,151	841		144		985	(166)	(14)	
C21 Healthy Boroughs	Expenditure		1,831	1,813		153		1,966	135	7	Underspend in anticipation of the "winding up" of the healthy Boroughs program in July and residual costs.
	Income		(1,831)	(1,966)				(1,966)	(135)	7	
	Net Expenditure		0	(153)		153					
C22 LAP Menus	Expenditure		33	10				10	(23)	(70)	
	Income										
	Net Expenditure		33	10				10	(23)	(70)	
TOTAL FOR STRATEGY & PARTNERSHIP	Expenditure	3,525	9,163	9,440		420		9,860	697	8	
	Income	(50)	(1,881)	(2,907)				(2,907)	(1,026)	55	
	Net Expenditure	3,475	7,282	6,533	0	420	0	6,953	(329)	(5)	
C52 Legal Services	Expenditure	3,862	4,086	3,849		142		3,991	(95)	(2)	
	Income	(3,654)	(3,603)	(3,528)				(3,528)	75	(2)	
	Net Expenditure	208	483	321		142		463	(20)	(4)	
C58 Electoral Registration	Expenditure	600	631	1,469	(650)			819	188	30	Additional costs of Local Elections in May and Mayor's election in Oct 10.
	Income			117				117	117		
	Net Expenditure	600	631	1,586	(650)			936	305	48	

CHIEF EXECUTIVES		Original Budget 2010/11 £'000	Latest Budget 2010/11 £'000	Actual Outturn 2010/11 £'000	Transfers from Reserves to Fund Expenditure £'000	New Reserves Required to Carry Forward Unspent Amount £'000	Redundancies 2010/11 £'000	Final Estimated Outturn 2010/11 £'000	Variance (Outturn 2010/11 to Latest Budget 2010/11) £'000	%	Variance Outturn 2010/11 to Latest Budget 2010/11 Explanation of any variance that is considered to be significant and all variances greater than £100k
C60 Borough Elections	Expenditure	30	55	49				49	(6)	(11)	
	Income			(6)				(6)	(6)		
	Net Expenditure	30	55	43				43	(12)	(22)	
TOTAL FOR LEGAL & ELECTORAL SERVICES											
TOTAL FOR LEGAL & ELECTORAL SERVICES	Expenditure	4,492	4,772	5,367	(650)	142		4,859	87	2	
	Income	(3,654)	(3,603)	(3,417)				(3,417)	186	(5)	
	Net Expenditure	838	1,169	1,950	(650)	142	0	1,442	273	23	
C54 Scrutiny & Equalities	Expenditure	1,950	1,929	1,963				1,963	34	2	Additional income arising from the grant funded "prevent programme" expenditure that ended in 2010-11.
	Income	(142)	(9)	(134)				(134)	(125)	1,389	
	Net Expenditure	1,808	1,920	1,829				1,829	(91)	(5)	
TOTAL FOR SCRUTINY & EQUALITIES											
TOTAL FOR SCRUTINY & EQUALITIES	Expenditure	1,950	1,929	1,963				1,963	34	2	
	Income	(142)	(9)	(134)				(134)	(125)	1,389	
	Net Expenditure	1,808	1,920	1,829	0	0	0	1,829	(91)	(5)	
C56 Registration of Births, Deaths	Expenditure	1,045	1,064	964		55		1,019	(45)	(4)	Lower take-up rates for the burial subsidy scheme reducing expenditure for the service.
	Income	(393)	(389)	(594)				(594)	(205)	53	
	Net Expenditure	652	675	370		55		425	(250)	(37)	
C62 Democratic Services	Expenditure	2,689	2,661	2,871				2,871	210	8	Historic under-budgeting for printing costs and increased costs due to election of the Mayor and reorganisation of members support and the Mayor's Office.
	Income	(263)	(7)	(20)				(20)	(13)	186	
	Net Expenditure	2,426	2,654	2,851				2,851	197	7	
C78 Demo Representation & Mgt	Expenditure	830	886	886				886			
	Income										
	Net Expenditure	830	886	886				886			
TOTAL FOR DEMOCRATIC & REGISTRARS											
TOTAL FOR DEMOCRATIC & REGISTRARS	Expenditure	4,564	4,611	4,721		55		4,776	165	4	
	Income	(656)	(396)	(614)				(614)	(218)	55	
	Net Expenditure	3,908	4,215	4,107	0	55	0	4,162	(53)	(1)	
C80 Corporate Management	Expenditure	3,620	4,088	3,741				3,741	(347)	(8)	Underspend due to improvement budget not applied but instead used to reduce the Communications deficit in year.
	Income	(163)	(51)	(18)				(18)	33	(65)	
	Net Expenditure	3,457	4,037	3,723				3,723	(314)	(8)	
TOTAL FOR CHIEF EXECUTIVES											
TOTAL FOR CHIEF EXECUTIVES	Expenditure	21,379	27,653	28,627	(650)	617		28,594	806	3	
	Income	(8,010)	(9,556)	(10,497)				(10,497)	(806)	8	
	Net Expenditure	13,369	18,097	18,130	(650)	617	0	18,097	0	11	

CORPORATE REVENUE OUTTURN - MARCH 2011

CHILDREN, SCHOOLS AND FAMILIES (Dedicated Schools Grant)		Original Budget 2010/11 £'000	Latest Budget 2010/11 £'000	Actual Outturn 2010/11 £'000	Transfers from Reserves to Fund Expenditure £'000	New Reserves Required to Carry Forward Unspent Amount £'000	Final Estimated Outturn 2010/11 £'000	Variance (Outturn 2010/11 to Latest Budget 2010/11) £'000	%	Variance Outturn 2010/11 to Latest Budget 2010/11 Explanation of any variance that is considered to be significant and all variances greater than £100K
TOTAL FOR PRE-PRIMARY EDUCATION		Expenditure 4,795	6,807	6,188			6,188	(619)	(9)	
		Income (502)	(3,004)	(3,743)			(3,743)	(739)	25	
		Net Expenditure 4,293	3,803	2,445			2,445	(1,358)	(36)	
TOTAL FOR PRIMARY EDUCATION DSG		Expenditure 142,139	145,308	160,212			160,212	14,904	10	
		Income (18,025)	(21,058)	(36,490)			(36,490)	(15,432)	73	
		Net Expenditure 124,114	124,250	123,722			123,722	(528)	(0)	
TOTAL FOR SECONDARY EDUCATION DSG		Expenditure 121,565	125,771	140,809			140,809	15,038	12	Proposed reduction to contingency to ensure nil balance on DSG overall
		Income (30,194)	(34,507)	(48,594)			(48,594)	(14,087)	41	
		Net Expenditure 91,371	91,264	92,215			92,215	951	1	
TOTAL FOR SPECIAL EDUCATION DSG		Expenditure 12342	12,115	17,801			17,801	5,686	47	
		Income (1,984)	(1,702)	(6,399)			(6,399)	(4,697)	276	
		Net Expenditure 10,358	10,413	11,402			11,402	989	9	
G17 Support For Learning Serv DSG		Expenditure 4,204	4,350	4,368			4,368	18	0	
		Income (1,184)	(1,092)	(1,127)			(1,127)	(35)	3	
		Net Expenditure 3,020	3,258	3,241			3,241	(17)	(1)	
G28 Educ Improvement Partnership DSG		Expenditure 263	263	311			311	48	18	
		Income		(48)			(48)	(48)		
		Net Expenditure 263	263	263			263			
G29 Pupil Referral Unit		Expenditure 4,797	4,905	5,266			5,266	361	7	End of Year Budget Report Summary Over-spend is estimated at £132,000. This is the result of three issues: • £20k as a consequence of advertising for new head teacher • Unfunded pupil places: medical home tuition; FAP (Fair Access Protocol) pupils exceeding expected stay • Removal costs associated with Cable Street move and Henriques St. refurbishment.
		Income (913)	(1,021)	(1,080)			(1,080)	(59)	6	
		Net Expenditure 3,884	3,884	4,186			4,186	302	8	
H10 Learning & Achievment M & A DSG		Expenditure 195	699	703			703	4	1	Additional educational costs of social care placements for individual pupils without statements.
		Income								
		Net Expenditure 195	699	703			703	4	1	
H11 Early Years Service DSG		Expenditure 2,396	2,885	3,065			3,065	180	6	
		Income		(206)			(206)	(206)		
		Net Expenditure 2,396	2,885	2,859			2,859	(26)	(1)	
H16 Special Education Needs DSG		Expenditure 8,191	8,191	7,136			7,136	(1,055)	(13)	There have been unexpected reductions in expenditure on the 09/10 recoupment and Independent School Placements giving a significant under spend. Conversely, there has also been a reduction in recoupment income for 09/10. This gives a projected net under spend on the vote of approx £221K.
		Income (2,427)	(2,427)	(2,219)			(2,219)	208	(9)	
		Net Expenditure 5,764	5,764	4,917			4,917	(847)	(15)	

CHILDREN, SCHOOLS AND FAMILIES (Dedicated Schools Grant)		Original Budget 2010/11 £'000	Latest Budget £'000	Actual Outturn 2010/11 £'000	Transfers from Reserves to Fund Expenditure £'000	New Reserves Required to Carry Forward Unspent Amount £'000	Final Estimated Outturn 2010/11 £'000	Variance (Outturn 2010/11 to Latest Budget 2010/11) £'000 %		Variance Outturn 2010/11 to Latest Budget 2010/11 Explanation of any variance that is considered to be significant and all variances greater than £100k
H18 Educ Psychology Serv DSG	Expenditure	128	128	128			128			
	Income									
	Net Expenditure	128	128	128			128			
H27 14-19 Years DSG	Expenditure	590	590	644			644	54	9	
	Income	(378)	(77)	(108)			(108)	(31)	40	
	Net Expenditure	212	513	536			536	23	4	
H78 Pupil Admissions & Excl DSG	Expenditure	501	556	624			624	68	12	
	Income	(66)	(66)	(138)			(138)	(72)	109	
	Net Expenditure	435	490	486			486	(4)	(1)	
TOTAL FOR LEARNING & ACHIEVEMENT	Expenditure	21,265	22,567	22,245			22,245	(322)	(1)	
	Income	(4,968)	(4,683)	(4,926)			(4,926)	(243)	5	
	Net Expenditure	16,297	17,884	17,319	0	0	17,319	(565)	(3)	
H55 Children Looked After DSG	Expenditure	279	279	276			276	(3)	(1)	
	Income									
	Net Expenditure	279	279	276			276	(3)	(1)	
H62 Attendance & Welfare Service	Expenditure	55	55	55			55			
	Income									
	Net Expenditure	55	55	55			55			
TOTAL FOR CHILDRENS SOCIAL CARE	Expenditure	334	334	331			331	(3)	(1)	
	Income									
	Net Expenditure	334	334	331	0	0	331	(3)	(1)	
H68 External Funding DSG	Expenditure									
	Income	(249,325)	(250,506)	(250,033)			(250,033)	473	(0)	
	Net Expenditure	(249,325)	(250,506)	(250,033)			(250,033)	473	(0)	
H79 CSF Resources Management DSG	Expenditure	1,142	1,141	1,182			1,182	41	4	
	Income									
	Net Expenditure	1,142	1,141	1,182			1,182	41	4	
H83 CSF Human Resources DSG	Expenditure	867	867	867			867			
	Income									
	Net Expenditure	867	867	867			867			
TOTAL FOR CHILDRENS SERVICES RESOURCES	Expenditure	2,009	2,008	2,049			2,049	41	2	
	Income	(249,325)	(250,506)	(250,033)			(250,033)	473	(0)	
	Net Expenditure	(247,316)	(248,498)	(247,984)	0	0	(247,984)	514	(0)	
TOTAL BUILDING SCHOOLS FOR THE FUTURE	Expenditure	550	550	550			550			
	Income									
	Net Expenditure	550	550	550			550			
TOTAL FOR CSF SCHOOLS BUDGET (DSG)	Expenditure	304,999	315,460	350,185			350,185	34,725	11	
	Income	(304,998)	(315,460)	(350,185)			(350,185)	(34,725)	11	
	Net Expenditure	1	0	0	0	0	0	0	0	

CORPORATE REVENUE OUTTURN - MARCH 2011

CHILDREN, SCHOOLS AND FAMILIES (General Fund Budget)		Original Budget 2010/11 £'000	Latest Budget 2010/11 £'000	Actual Outturn 2010/11 £'000	Transfers from Reserves to Fund Expenditure £'000	New Reserves Required to Carry Forward Unspent Amount £'000	Final Estimated Outturn 2010/11 £'000	Variance (Outturn 2010/11 to Latest Budget 2010/11)		Variance Outturn 2010/11 to Latest Budget 2010/11 Explanation of any variance that is considered to be significant and all variances greater than £100k
								£'000	%	
TOTAL FOR PRE-PRIMARY EDUCATION GF	Expenditure	134	40	40			40			
	Income									
	Net Expenditure	134	40	40			40			
TOTAL FOR PRIMARY EDUCATION GF	Expenditure	4,003	4,564	4,564			4,564			
	Income									
	Net Expenditure	4,003	4,564	4,564			4,564			
TOTAL FOR SECONDARY EDUCATION GF	Expenditure	5,338	4,768	4,775			4,775	7	0	
	Income									
	Net Expenditure	5,338	4,768	4,775			4,775	7	0	
TOTAL FOR SPECIAL EDUCATION GF	Expenditure	481	731	731			731			
	Income									
	Net Expenditure	481	731	731			731			
G10 Learning & Achievement M & A GF	Expenditure	736	506	330			330	(176)	(35)	
	Income	(241)	(241)	(241)			(241)			
	Net Expenditure	495	265	89			89	(176)	(66)	
G11 Early Years Service GF	Expenditure	6,866	5,312	4,962			4,962	(350)	(7)	
	Income	(6,174)	(5,062)	(4,657)			(4,657)	405	(8)	
	Net Expenditure	692	250	305			305	55	22	
G12 Local Authority Day Nurseries	Expenditure	3,015	2,862	2,902			2,902	40	1	
	Income	(99)	(450)	(493)			(493)	(43)	10	
	Net Expenditure	2,916	2,412	2,409			2,409	(3)	(0)	

CHILDREN, SCHOOLS AND FAMILIES (General Fund Budget)		Original Budget 2010/11 £'000	Latest Budget 2010/11 £'000	Actual Outturn 2010/11 £'000	Transfers from Reserves to Fund Expenditure £'000	New Reserves Required to Carry Forward Unspent Amount £'000	Final Estimated Outturn 2010/11 £'000	Variance (Outturn 2010/11 to Latest Budget 2010/11)		Variance Outturn 2010/11 to Latest Budget 2010/11 Explanation of any variance that is considered to be significant and all variances greater than £100k
								£'000	%	
G13 Childrens Centres	Expenditure	14,014	12,748	12,798			12,798	50	0	
	Income	(13,459)	(12,182)	(12,232)			(12,232)	(50)	0	
	Net Expenditure	555	566	566			566			
G14 School Improvement Primary	Expenditure	3,616	3,434	1,929			1,929	(1,505)	(44)	
	Income	(3,182)	(2,999)	(1,524)			(1,524)	1,475	(49)	
	Net Expenditure	434	435	405			405	(30)	(7)	
G16 Special Educational Needs GF	Expenditure	4,579	4,739	5,098			5,098	359	8	This vote will be overspent by approx £182K as a direct result of an element of the Transport budget not related to SEN, but under the control Pupil Services and is for the transport of Nursery aged pupil across the authority. Due to a lack of local nursery school places, there has been a dramatic increase in the number of pupils being transported and what was an original budget of £330,000 is now projecting to outturn at £605,000.
	Income	(145)	(145)	(272)			(272)	(127)	88	
	Net Expenditure	4,434	4,594	4,826			4,826	232	5	
G18 Educational Psychology Serv GF	Expenditure	1,762	1,750	1,790			1,790	40	2	The service has additional income from schools for work that will be delivered in the summer term.
	Income	(864)	(864)	(859)			(859)	5	(1)	
	Net Expenditure	898	886	931			931	45	5	
G20 School Governance & Information	Expenditure	245	245	347			347	102	42	
	Income			(63)			(63)	(63)		
	Net Expenditure	245	245	284			284	39	16	
G21 One O'Clock Clubs	Expenditure	277	299	324			324	25	8	
	Income		(249)	(274)			(274)	(25)	10	
	Net Expenditure	277	50	50			50			
G22 Student Awards	Expenditure	378	378	348			348	(30)	(8)	
	Income	(40)	(39)	(41)			(41)	(2)	5	
	Net Expenditure	338	339	307			307	(32)	(9)	
G26 School Improvement Secondary	Expenditure	3,098	3,911	2,777			2,777	(1,134)	(29)	The reduction in income stems from a re-structure and a reduction in external SIP costs.
	Income	(2,075)	(2,692)	(1,730)			(1,730)	962	(36)	
	Net Expenditure	1,023	1,219	1,047			1,047	(172)	(14)	

CHILDREN, SCHOOLS AND FAMILIES (General Fund Budget)		Original Budget 2010/11 £'000	Latest Budget 2010/11 £'000	Actual Outturn 2010/11 £'000	Transfers from Reserves to Fund Expenditure £'000	New Reserves Required to Carry Forward Unspent Amount £'000	Final Estimated Outturn 2010/11 £'000	Variance (Outturn 2010/11 to Latest Budget 2010/11)		Variance Outturn 2010/11 to Latest Budget 2010/11 Explanation of any variance that is considered to be significant and all variances greater than £100k
								£'000	%	
G27 14 to 19 Year GF	Expenditure	3,134	3,020	3,338			3,338	318	11	
	Income	(1,853)	(557)	(875)			(875)	(318)	57	
	Net Expenditure	1,281	2,463	2,463			2,463			
G30 Arts & Music Service	Expenditure	1,405	1,349	1,097			1,097	(252)	(19)	
	Income	(1,405)	(1,349)	(1,096)			(1,096)	253	(19)	
	Net Expenditure			1			1	1		
G33 E-Learning	Expenditure	670	1,181	725			725	(456)	(39)	
	Income	(251)	(785)	(374)			(374)	411	(52)	
	Net Expenditure	419	396	351			351	(45)	(11)	
G34 Excellence In Cities	Expenditure	434	377	216			216	(161)	(43)	
	Income	(234)	(257)	(175)			(175)	82	(32)	
	Net Expenditure	200	120	41			41	(79)	(66)	
G35 Further Education & Training	Expenditure	10,401	6,975	6,975			6,975			
	Income	(10,401)	(6,975)	(6,975)			(6,975)			
	Net Expenditure									
H17 Support for Learning Service	Expenditure	613	694	648	(51)		597	(97)	(14)	
	Income	(77)	(558)	(558)			(558)			
	Net Expenditure	536	136	90	(51)		39	(97)	(71)	
G78 Pupil Admissions & Excls GF	Expenditure	528	583	604			604	21	4	
	Income	(410)	(518)	(510)			(510)	8	(2)	
	Net Expenditure	118	65	94			94	29	45	
TOTAL FOR LEARNING AND ACHIEVEMENT	Expenditure	55,771	50,363	47,208	(51)		47,157	(3,206)	(6)	
	Income	(40,910)	(35,922)	(32,949)			(32,949)	2,973	(8)	
	Net Expenditure	14,861	14,441	14,259	(51)	0	14,208	(233)	(2)	
G37 Youth & Community Learning M&A	Expenditure	464	285	265			265	(20)	(7)	
	Income			(1)			(1)	(1)		
	Net Expenditure	464	285	264			264	(21)	(7)	

CHILDREN, SCHOOLS AND FAMILIES (General Fund Budget)		Original Budget 2010/11 £'000	Latest Budget 2010/11 £'000	Actual Outturn 2010/11 £'000	Transfers from Reserves to Fund Expenditure £'000	New Reserves Required to Carry Forward Unspent Amount £'000	Final Estimated Outturn 2010/11 £'000	Variance (Outturn 2010/11 to Latest Budget 2010/11)		Variance Outturn 2010/11 to Latest Budget 2010/11 Explanation of any variance that is considered to be significant and all variances greater than £100k
								£'000	%	
G19 Parental Engagement & Support	Expenditure	1,863	2,066	2,062			2,062	(4)	(0)	
	Income	(1,059)	(623)	(638)			(638)	(15)	2	
	Net Expenditure	804	1,443	1,424			1,424	(19)	(1)	
G39 Youth & Connexions Service	Expenditure	9,368	10,765	10,771			10,771	6	0	
	Income	(2,309)	(1,448)	(1,454)			(1,454)	(6)	0	
	Net Expenditure	7,059	9,317	9,317			9,317			
G40 Junior Youth Service	Expenditure	1,337	1,337	1,326			1,326	(11)	(1)	
	Income	(215)	(215)	(235)			(235)	(20)	9	
	Net Expenditure	1,122	1,122	1,091			1,091	(31)	(3)	
G41 Healthy Lives	Expenditure	194	458	453			453	(5)	(1)	
	Income	(45)	(309)	(304)			(304)	5	(2)	
	Net Expenditure	149	149	149			149			
G42 Community Languages Services	Expenditure	856	1,066	1,181			1,181	115	11	
	Income	(80)	(80)	(185)			(185)	(105)	131	
	Net Expenditure	776	986	996			996	10	1	
G43 Out-of-Hours Learning & Study	Expenditure	246	190	194			194	4	2	
	Income	(56)		(5)			(5)	(5)		
	Net Expenditure	190	190	189			189	(1)	(1)	
G44 Extended Schools	Expenditure	3,078	2,296	1,743		70	1,813	(483)	(21)	
	Income	(2,543)	(1,539)	(1,060)			(1,060)	479	(31)	
	Net Expenditure	535	757	683		70	753	(4)	(1)	
G45 Play	Expenditure	676	751	666			666	(85)	(11)	
	Income	(376)	(451)	(372)			(372)	79	(18)	
	Net Expenditure	300	300	294			294	(6)	(2)	
G60 Youth Offending Service	Expenditure	2,063	2,601	2,754			2,754	153	6	
	Income	(1,114)	(1,407)	(1,488)			(1,488)	(81)	6	
	Net Expenditure	949	1,194	1,266			1,266	72	6	

CHILDREN, SCHOOLS AND FAMILIES (General Fund Budget)		Original Budget 2010/11 £'000	Latest Budget 2010/11 £'000	Actual Outturn 2010/11 £'000	Transfers from Reserves to Fund Expenditure £'000	New Reserves Required to Carry Forward Unspent Amount £'000	Final Estimated Outturn 2010/11 £'000	Variance (Outturn 2010/11 to Latest Budget 2010/11)		Variance Outturn 2010/11 to Latest Budget 2010/11 Explanation of any variance that is considered to be significant and all variances greater than £100k
								£'000	%	
G69 Communications	Expenditure	408	699	735			735	36	5	
	Income	(260)	(548)	(572)			(572)	(24)	4	
	Net Expenditure	148	151	163			163	12	8	
TOTAL FOR YOUTH AND COMMUNITY LEARNING										
TOTAL FOR YOUTH AND COMMUNITY LEARNING	Expenditure	20,553	22,514	22,150		70	22,220	(294)	(1)	
	Income	(8,057)	(6,620)	(6,314)			(6,314)	306	(5)	
	Net Expenditure	12,496	15,894	15,836	0	70	15,906	12	0	
G49 Childrens Social Care M&A										
G49 Childrens Social Care M&A	Expenditure	265	541	548			548	7	1	
	Income		(319)	(319)			(319)			
	Net Expenditure	265	222	229			229	7	3	
G50 Child Protection & Reviewing										
G50 Child Protection & Reviewing	Expenditure	2,358	2,413	2,491			2,491	78	3	
	Income	(148)	(107)	(144)			(144)	(37)	35	
	Net Expenditure	2,210	2,306	2,347			2,347	41	2	
G51 Childrens Res M&A										
G51 Childrens Res M&A	Expenditure	779	779	818			818	39	5	
	Income									
	Net Expenditure	779	779	818			818	39	5	
G52 Childrens Res Residential										
G52 Childrens Res Residential	Expenditure	1,679	1,693	1,818			1,818	125	7	The majority of this £125K overspend is a direct consequence of maintaining a mandatory ratio of staff to children within Children's Residential Homes, during periods of staff absences, requiring cover for periods of sickness, maternity and holidays; and high maintenance and repair costs to buildings. Most particularly at 12 Norman Grove.
	Income									
	Net Expenditure	1,679	1,693	1,818			1,818	125	7	
G53 Childrens Res Family Placement										
G53 Childrens Res Family Placement	Expenditure	3,078	3,032	2,929			2,929	(103)	(3)	A policy of reducing agency cover and exercising financial restraint, during a difficult period to appoint to full time staff vacancies has resulted in an under spent of the staffing budget and related budget areas totalling £112K. A significant drive to bring down adoption and fostering panel costs has also contributed to the under spend.
	Income	(66)	(66)	(75)			(75)	(9)	14	
	Net Expenditure	3,012	2,966	2,854			2,854	(112)	(4)	

CHILDREN, SCHOOLS AND FAMILIES (General Fund Budget)		Original Budget 2010/11 £'000	Latest Budget 2010/11 £'000	Actual Outturn 2010/11 £'000	Transfers from Reserves to Fund Expenditure £'000	New Reserves Required to Carry Forward Unspent Amount £'000	Final Estimated Outturn 2010/11 £'000	Variance (Outturn 2010/11 to Latest Budget 2010/11)		Variance Outturn 2010/11 to Latest Budget 2010/11 Explanation of any variance that is considered to be significant and all variances greater than £100k
								£'000	%	
G54 Childrens Res Commissioning										This vote, which is primarily placement costs, is volatile and the over spend was caused in part by the additional numbers of looked after children over the target of 326. There was an £800,000 reduction in the S23 budget during 2010/11 on the basis that numbers would average at 326, whereas in fact the average was 337. In addition the associated support costs exceeded the anticipated figure following some late unexpected invoices and Internal Transport Re-charges which had been commissioned outside of the S23 protocol.
	Expenditure	17,137	17,192	17,391		17,391	199	1		
	Income	(196)	(211)	(212)		(212)	(1)	0		
	Net Expenditure	16,941	16,981	17,179		17,179	198	1		
G55 Children Looked After GF										
	Expenditure	2,340	2,340	2,332		2,332	(8)	(0)		
	Income			(14)		(14)	(14)	(1)		
	Net Expenditure	2,340	2,340	2,318		2,318	(22)	(1)		
G56 Leaving Care										
	Expenditure	2,641	2,641	2,546		2,546	(95)	(4)		
	Income	(179)	(223)	(169)		(169)	54	(24)		
	Net Expenditure	2,462	2,418	2,378		2,378	(40)	(2)		
G57 Fieldwork Advice & Assessment										
	Expenditure	5,753	5,939	5,907		5,907	(32)	(1)		
	Income	(1,210)	(1,438)	(1,433)		(1,433)	5	(0)		
	Net Expenditure	4,543	4,501	4,474		4,474	(27)	(1)		
G58 Children with Disabilities										
	Expenditure	2,609	3,862	3,847		3,847	(15)	(0)		
	Income		(1,253)	(1,253)		(1,253)				
	Net Expenditure	2,609	2,609	2,594		2,594	(15)	(1)		
G59 Emergency Duty Team										
	Expenditure	352	352	518	(58)	460	108	31	Requirement to fund overtime to cover staff shifts	
	Income	(44)	(44)	(43)		(43)	1	(2)	back dated payments related to single status arrangements	
	Net Expenditure	308	308	475	(58)	417	109	35		
G61 Children with Mental Health										
	Expenditure	1,803	1,803	1,769		1,769	(34)	(2)		
	Income									
	Net Expenditure	1,803	1,803	1,769		1,769	(34)	(2)		

CHILDREN, SCHOOLS AND FAMILIES (General Fund Budget)		Original Budget 2010/11 £'000	Latest Budget 2010/11 £'000	Actual Outturn 2010/11 £'000	Transfers from Reserves to Fund Expenditure £'000	New Reserves Required to Carry Forward Unspent Amount £'000	Final Estimated Outturn 2010/11 £'000	Variance (Outturn 2010/11 to Latest Budget 2010/11)		Variance Outturn 2010/11 to Latest Budget 2010/11 Explanation of any variance that is considered to be significant and all variances greater than £100k
								£'000	%	
G62 Attendance & Welfare Serv GF	Expenditure	1,739	1,739	1,743			1,743	4	0	
	Income	(509)	(508)	(593)			(593)	(85)	17	
	Net Expenditure	1,230	1,231	1,150			1,150	(81)	(7)	
H57 Family Support & Protection	Expenditure	5,088	5,862	5,208			5,208	(654)	(11)	The budget for the salaries structure was overcosted and the Section 17 payments to clients underspent due to a combination of lower demand and strict criteria
	Income	(1,085)	(1,860)	(1,621)			(1,621)	239	(13)	
	Net Expenditure	4,003	4,002	3,587			3,587	(415)	(10)	
G75 IT Social Care	Expenditure	696	688	688			688			
	Income	(379)	(378)	(388)			(388)	(10)	3	
	Net Expenditure	317	310	300			300	(10)	(3)	
TOTAL FOR CHILDRENS SOCIAL CARE	Expenditure	48,317	50,876	50,553	(58)		50,495	(381)	(1)	
	Income	(3,816)	(6,407)	(6,264)			(6,264)	143	(2)	
	Net Expenditure	44,501	44,469	44,290	(58)	0	44,232	(237)	(1)	
G65 Transformation Project	Expenditure	336	251	290			290	39	16	
	Income	(50)	(50)	(84)			(84)	(34)	68	
	Net Expenditure	286	201	206			206	5	2	
G71 Strategy & Policy	Expenditure	783	480	456			456	(24)	(5)	
	Income		(20)	(37)			(37)	(17)	85	
	Net Expenditure	783	460	419			419	(41)	(9)	
G74 Equalities Development	Expenditure	870	938	890			890	(48)	(5)	
	Income		(14)	(21)			(21)	(7)	50	
	Net Expenditure	870	924	869			869	(55)	(6)	
TOTAL FOR DIRECTOR'S SERVICES	Expenditure	1,989	1,669	1,636			1,636	(33)	(2)	
	Income	(50)	(84)	(142)			(142)	(58)	69	
	Net Expenditure	1,939	1,585	1,494	0	0	1,494	(91)	(6)	
G79 CSF Resources Management G	Expenditure	648	572	561			561	(11)	(2)	
	Income	(27)								
	Net Expenditure	621	572	561			561	(11)	(2)	

CHILDREN, SCHOOLS AND FAMILIES (General Fund Budget)		Original Budget 2010/11 £'000	Latest Budget 2010/11 £'000	Actual Outturn 2010/11 £'000	Transfers from Reserves to Fund Expenditure £'000	New Reserves Required to Carry Forward Unspent Amount £'000	Final Estimated Outturn 2010/11 £'000	Variance (Outturn 2010/11 to Latest Budget 2010/11)		Variance Outturn 2010/11 to Latest Budget 2010/11 Explanation of any variance that is considered to be significant and all variances greater than £100k
								£'000	%	
G67 Commissioned Services	Expenditure	2,506	3,460	3,170			3,170	(290)	(8)	This budget underspend is the result of efficiency savings made throughout the year. The post of Commissioning Manager was not filled and a number of grant funded projects and small contracts were reduced.
	Income	(26)	(875)	(790)			(790)	85	(10)	
	Net Expenditure	2,480	2,585	2,380			2,380	(205)	(8)	
G68 Major Government Grant Funding	Expenditure	535	281	249			249	(32)	(11)	
	Income	(448)	(281)	(249)			(249)	32	(11)	
	Net Expenditure	87								
G70 Childrens Information Systems	Expenditure	510	793	805			805	12	2	
	Income	(126)	(137)	(220)			(220)	(83)	61	
	Net Expenditure	384	656	585			585	(71)	(11)	
G72 Programme Management	Expenditure	446	379	432			432	53	14	
	Income			(56)			(56)	(56)		
	Net Expenditure	446	379	376			376	(3)	(1)	
G80 Information & Support Services	Expenditure	529	518	474			474	(44)	(8)	
	Income									
	Net Expenditure	529	518	474			474	(44)	(8)	
G81 Building Dev & Tech Service	Expenditure	1,169	6,702	6,795			6,795	93	1	
	Income	(469)	(295)	(333)			(333)	(38)	13	
	Net Expenditure	700	6,407	6,462			6,462	55	1	
G82 Childrens Services Finance	Expenditure	1,564	418	1,867			1,867	1,449	347	This vote has the residue of unallocated savings for 2010-11
	Income	(194)	375	(384)			(384)	(759)	(203)	
	Net Expenditure	1,370	793	1,483			1,483	690	87	
G83 CSF Human Resources GF	Expenditure	1,567	1,583	2,023			2,023	440	28	Transfer of school redundancies in excess of the budget of £867k on H83 to G83
	Income									
	Net Expenditure	1,567	1,583	2,023			2,023	440	28	
G84 Teacher Recruitment	Expenditure									
	Income									
	Net Expenditure									

CHILDREN, SCHOOLS AND FAMILIES (General Fund Budget)		Original Budget 2010/11 £'000	Latest Budget 2010/11 £'000	Actual Outturn 2010/11 £'000	Transfers from Reserves to Fund Expenditure £'000	New Reserves Required to Carry Forward Unspent Amount £'000	Final Estimated Outturn 2010/11 £'000	Variance (Outturn 2010/11 to Latest Budget 2010/11) £'000	%	Variance Outturn 2010/11 to Latest Budget 2010/11 Explanation of any variance that is considered to be significant and all variances greater than £100k
G86 Professional Dev Centre	Expenditure	760	771	725			725	(46)	(6)	The PDC budgets for the core income are guaranteed and then needs to bring in additional income in order to break-even. The initial budget has therefore been exceeded. In order to make the Centre break-even ways of reducing expenditure have been explored.
	Income	(424)	(424)	(686)			(686)	(262)	62	
	Net Expenditure	336	347	39			39	(308)	(89)	
G87 Contract Services	Expenditure	14,414	14,373	17,052			17,052	2,679	19	
	Income	(14,414)	(14,373)	(17,052)			(17,052)	(2,679)	19	
	Net Expenditure									
TOTAL FOR CHILDRENS SERVICES RESOURCES	Expenditure	24,648	29,849	34,153			34,153	4,304	14	
	Income	(16,128)	(16,010)	(19,770)			(19,770)	(3,760)	23	
	Net Expenditure	8,520	13,839	14,383	0	0	14,383	543	4	
G95 CCN Pooled Budgets	Expenditure	7,259	4,829	5,061			5,061	232	5	
	Income	(7,259)	(4,829)	(5,061)			(5,061)	(232)	5	
	Net Expenditure	0	0	0			0			
TOTAL FOR NON-REVENUE HOLDING ACCOUNTS	Expenditure	7,259	205	5,061			5,061	4,856	2,369	
	Income	(7,259)	(205)	(5,061)			(5,061)	(4,856)	2,369	
	Net Expenditure	0	0	0	0	0	0	0	0	
TOTAL FOR REVENUE HOLDING ACCOUI	Expenditure	3,329	3,329	24,557			24,557	21,228	638	
	Income	(3,329)	(3,329)	(24,557)			(24,557)	(21,228)	638	
	Net Expenditure									
TOTAL FOR CSF GENERAL FUND	Expenditure	171,822	168,909	195,428	(109)	70	195,389	26,480	16	
	Income	(79,549)	(68,577)	(95,057)			(95,057)	(26,480)	39	
		92,273	100,332	100,371	(109)	70	100,332	0	0	
BUDGET TRANSFERS TO DIRECTORATES										
LIFELONG LEARNING TO CLC	Expenditure	787								
	Income									
	Net Expenditure	787								
BUILDING SCHOOLS FOR THE FUTURE TO D&R	Expenditure	833								
	Income									
	Net Expenditure	833								
REVISED TOTAL FOR CSF GENERAL FUND	Expenditure	173,442	168,909	195,428	(109)	70	195,389			
	Income	(79,549)	(68,577)	(95,057)	0	0	(95,057)			
	Net Expenditure	93,893	100,332	100,371	(109)	70	100,332			

CORPORATE REVENUE OUTTURN - MARCH 2011

COMMUNITIES, LOCALITIES & CULTURE		Original Budget 2010/11 £'000	Latest Budget 2010/11 £'000	Actual Outturn 2010/11 £'000	Transfers from Reserves to Fund Expenditure £'000	New Reserves Required to Carry Forward Unspent Amount £'000	Final Estimated Outturn 2010/11 £'000	Variance (Outturn 2010/11 to Latest Budget 2010/11) £'000	%	Variance Outturn 2010/11 to Latest Budget 2010/11 Explanation of any variance that is considered to be significant and all variances greater than £100k
E01 Management & Support	Expenditure	2,500	2,594	2,418			2,418	(176)	(7)	
	Income	(2,500)	(2,594)	(2,416)			(2,416)	178	(7)	
	Net Expenditure	0	0	2	0	0	2	2		
E10 Public Realm M&A	Expenditure	712	1,043	1,056			1,056	13	1	
	Income	(712)	(1,027)	(1,012)			(1,012)	15	(1)	
	Net Expenditure	0	16	44	0	0	44	28	171	
E11 Waste & Cleansing Services	Expenditure	30,690	30,950	31,276			31,276	326	1	Cleansing contract indexation was above inflation and
	Income	(4,377)	(4,507)	(4,767)			(4,767)	(260)	6	allocation in budget.
	Net Expenditure	26,313	26,443	26,509	0	0	26,509	66	0	
E12 Transportation & Highways	Expenditure	12,064	13,115	13,591		48	13,639	524	4	Over recovery of fee income.
	Income	(2,074)	(3,216)	(3,748)			(3,748)	(532)	17	
	Net Expenditure	9,990	9,899	9,843	0	48	9,891	(8)	(0)	
E14 Local Enforcement Teams	Expenditure	1,853	1,787	1,770			1,770	(17)	(1)	
	Income	(1,853)	(1,780)	(1,764)			(1,764)	16	(1)	
	Net Expenditure	0	7	6	0	0	6	(1)	(14)	
E43 Parks & Open Spaces	Expenditure	6,862	7,103	7,248			7,248	145	2	Risk: £200k has been allocated through the LAP
	Income	(931)	(1,113)	(1,264)			(1,264)	(151)	14	menus for Park projects, however delays in LAP
	Net Expenditure	5,931	5,990	5,984	0	0	5,984	(6)	(0)	consultative Steering Groups being held is likely to
										Request to carry forward funding to 2011/12 will be
										made.
E30 Fleet Management	Expenditure	1,032	1,032	1,942			1,942	910	88	
	Income	(1,032)	(1,032)	(1,903)			(1,903)	(871)	84	
	Net Expenditure	0	0	39	0	0	39	39		
E31 Passenger Transport	Expenditure	4,748	4,748	5,482	(50)		5,432	684	14	
	Income	(4,748)	(4,748)	(5,485)			(5,485)	(737)	16	
	Net Expenditure	0	0	(3)	(50)	0	(53)	(53)		

COMMUNITIES, LOCALITIES & CULTURE		Original Budget 2010/11 £'000	Latest Budget 2010/11 £'000	Actual Outturn 2010/11 £'000	Transfers from Reserves to Fund Expenditure £'000	New Reserves Required to Carry Forward Unspent Amount £'000	Final Estimated Outturn 2010/11 £'000	Variance (Outturn 2010/11 to Latest Budget 2010/11)		Variance Outturn 2010/11 to Latest Budget 2010/11 Explanation of any variance that is considered to be significant and all variances greater than £100k
								£'000	%	
E32 DSO Vehicle Workshop	Expenditure	434	434	470			470	36	8	
	Income	(434)	(434)	(457)			(457)	(23)	5	
	Net Expenditure	0	0	13	0	0	13	13		
Public Realm Total										
Public Realm Total	Expenditure	58,395	60,212	62,835	(50)	48	62,833	2,621	4	
	Income	(16,161)	(17,856)	(20,400)	0	0	(20,400)	(2,544)	14	
	Net Expenditure	42,234	42,356	42,435	(50)	48	42,433	77	0	
E20 Environment Control Manager										
E20 Environment Control Manager	Expenditure	123	123	125			125	2	2	
	Income	(123)	(123)	(125)			(125)	(2)	2	
	Net Expenditure	0	0	0	0	0	0	0		
E21 Trading Standards										
E21 Trading Standards	Expenditure	2,498	2,639	2,701			2,701	62	2	
	Income	(874)	(1,056)	(1,078)			(1,078)	(22)	2	
	Net Expenditure	1,624	1,583	1,623	0	0	1,623	40	3	
E22 Environmental Health										
E22 Environmental Health	Expenditure	6,738	7,642	7,419			7,419	(223)	(3)	
	Income	(1,199)	(2,008)	(1,779)			(1,779)	229	(11)	
	Net Expenditure	5,539	5,634	5,640	0	0	5,640	6	0	
E23 Concessionary Fares										
E23 Concessionary Fares	Expenditure	4,481	5,771	5,718			5,718	(53)	(1)	
	Income	(3)	(3)	(1)			(1)	2	(70)	
	Net Expenditure	4,478	5,768	5,717	0	0	5,717	(51)	(1)	
E24 Parking Control										
E24 Parking Control	Expenditure	9,873	9,873	15,414		610	16,024	6,151	62	Increased PCN income.
	Income	(9,873)	(9,873)	(16,024)			(16,024)	(6,151)	62	
	Net Expenditure	0	0	(610)	0	610	0	0		
E36 Health & Safety										
E36 Health & Safety	Expenditure	909	850	812	(19)		793	(57)	(7)	
	Income	(440)	(426)	(395)			(395)	31	(7)	
	Net Expenditure	469	424	417	(19)	0	398	(26)	(6)	
E25 Street Trading										
E25 Street Trading	Expenditure	2,131	2,131	2,250		106	2,356	225	11	Transfer of surplus to Street Trading reserve
	Income	(2,131)	(2,131)	(2,356)			(2,356)	(225)	11	
	Net Expenditure	0	0	(106)	0	106	0	0		
Environment Control Total										
Environment Control Total	Expenditure	26,753	29,029	34,439	(19)	716	35,136	6,107	21	
	Income	(14,643)	(15,620)	(21,758)	0	0	(21,758)	(6,138)	39	
	Net Expenditure	12,110	13,408	12,681	(19)	716	13,378	(30)	(0)	

COMMUNITIES, LOCALITIES & CULTURE		Original Budget 2010/11 £'000	Latest Budget 2010/11 £'000	Actual Outturn 2010/11 £'000	Transfers from Reserves to Fund Expenditure £'000	New Reserves Required to Carry Forward Unspent Amount £'000	Final Estimated Outturn 2010/11 £'000	Variance (Outturn 2010/11 to Latest Budget 2010/11)		Variance Outturn 2010/11 to Latest Budget 2010/11 Explanation of any variance that is considered to be significant and all variances greater than £100k
								£'000	%	
E40 Divisional Management	Expenditure	169	169	182			182	13	8	
	Income	(169)	(169)	(184)			(184)	(15)	9	
	Net Expenditure	0	0	(2)	0	0	(2)	(2)		
E41 Idea Stores	Expenditure	9,748	9,444	9,257			9,257	(187)	(2)	Underspend relates to NNDR one off refund
	Income	(1,499)	(1,222)	(1,320)			(1,320)	(98)	8	
	Net Expenditure	8,249	8,222	7,937	0	0	7,937	(285)	(3)	
E42 Sports & Physical Activity	Expenditure	4,852	4,925	5,153			5,153	228	5	
	Income	(379)	(731)	(971)			(971)	(240)	33	
	Net Expenditure	4,473	4,194	4,182	0	0	4,182	(12)	(0)	
E44 Arts & Events	Expenditure	1,950	2,534	2,958			2,958	424	17	
	Income	(471)	(951)	(1,367)			(1,367)	(416)	44	
	Net Expenditure	1,479	1,583	1,591	0	0	1,591	8	0	
E45 Mile End Park	Expenditure	847	847	874			874	27	3	
	Income	(847)	(847)	(840)			(840)	7	(1)	
	Net Expenditure	0	0	34	0	0	34	34		
E47 Lifelong Learning	Expenditure	0	5,644	5,802			5,802	158	3	Lifelong Learning Service transferred from Children, Schools & Families: Insufficient budget transferred from CSF to CLC to meet full service cost.
	Income	0	(3,729)	(3,662)			(3,662)	67	(2)	
	Net Expenditure	0	1,915	2,140	0	0	2,140	225	12	
Cultural Services Total	Expenditure	17,566	23,563	24,226	0	0	24,226	664	3	
	Income	(3,365)	(7,649)	(8,344)	0	0	(8,344)	(695)	9	
	Net Expenditure	14,201	15,914	15,882	0	0	15,882	(32)	(0)	
E51 Head of Crime Reduction	Expenditure	132	241	272			272	31	13	
	Income	0	(56)	(83)			(83)	(27)	48	
	Net Expenditure	132	185	189	0	0	189	4	2	
E53 Partnership & Performance	Expenditure	1,828	2,549	2,524	(50)		2,474	(75)	(3)	
	Income	(87)	(241)	(134)			(134)	107	(44)	
	Net Expenditure	1,741	2,308	2,390	(50)	0	2,340	32	1	

COMMUNITIES, LOCALITIES & CULTURE		Original Budget 2010/11 £'000	Latest Budget 2010/11 £'000	Actual Outturn 2010/11 £'000	Transfers from Reserves to Fund Expenditure £'000	New Reserves Required to Carry Forward Unspent Amount £'000	Final Estimated Outturn 2010/11 £'000	Variance (Outturn 2010/11 to Latest Budget 2010/11)		Variance Outturn 2010/11 to Latest Budget 2010/11 Explanation of any variance that is considered to be significant and all variances greater than £100k
								£'000	%	
E54 Operations	Expenditure	2,485	3,029	3,287			3,287	258	9	
	Income	(502)	(693)	(897)			(897)	(204)	29	
	Net Expenditure	1,983	2,336	2,390	0	0	2,390	54	2	
E55 Policy & Victims	Expenditure	771	942	960			960	18	2	
	Income	(77)	(153)	(162)			(162)	(9)	6	
	Net Expenditure	694	789	798	0	0	798	9	1	
E56 Drugs Action Team	Expenditure	3,319	5,154	4,845			4,845	(309)	(6)	Underspend due to reduced demand of referrals for residential drugs treatment.
	Income	(1,957)	(3,717)	(3,542)			(3,542)	175	(5)	
	Net Expenditure	1,362	1,437	1,303	0	0	1,303	(134)	(9)	
Community Safety Total	Expenditure	8,535	11,915	11,888	(50)	0	11,838	(77)	(1)	
	Income	(2,623)	(4,860)	(4,818)	0	0	(4,818)	42	(1)	
	Net Expenditure	5,912	7,055	7,070	(50)	0	7,020	(35)	(1)	
E71 Service Integration	Expenditure	0	854	844			844	(10)	(1)	Risk: Service transferred from Chief Executive Directorate: Potential underspend of £30k due to delays in establishing local hubs. Position will be reviewed and request to carry forward funding will be made.
	Income	0	(41)	(31)			(31)	10	(25)	
	Net Expenditure	0	813	813	0	0	813	0	0	
Service Integration Total										
TOTAL FOR COMMUNITIES, LOCALITIES & CULTURE	Expenditure	113,749	128,167	136,650	(119)	764	137,295	9,128	7	
	Income	(39,292)	(48,621)	(57,767)	0	0	(57,767)	(9,146)	19	
	Net Expenditure	74,457	79,547	78,883	(119)	764	79,528	(19)	(0)	
BUDGET TRANSFERS TO DIRECTORATES										
Participation & Engagement to CE	Expenditure	2,348								
	Income	(1,895)								
	Net Expenditure	453								
REVISED TOTAL FOR COMMUNITIES, LOCALITIES & CULTURE	Expenditure	116,097	128,167	136,650	(119)	764	137,295			
	Income	(41,187)	(48,621)	(57,767)	0	0	(57,767)			
	Net Expenditure	74,910	79,546	78,883	(119)	764	79,528			

CORPORATE REVENUE OUTTURN - MARCH 2011

DEVELOPMENT & RENEWAL GENERAL FUND		Original Budget 2010/11 £'000	Latest Budget 2010/11 £'000	Actual Outturn 2010/11 £'000	Transfers from Reserves to Fund Expenditure £'000	New Reserves Required to Carry Forward Unspent Amount £'000	Final Estimated Outturn 2010/11 £'000	Variance (Outturn 2010/11 to Latest Budget 2010/11) £'000	%	Variance Outturn 2010/11 to Latest Budget 2010/11 Explanation of any variance that is considered to be significant and all variances greater than £100k
J04 Major Project Development	Expenditure	3,020	3,546	3,567			3,567	21	1	
	Income	(1,116)	(958)	(1,186)	(30)		(1,216)	(258)	27	
	Net Expenditure	1,904	2,588	2,381	(30)	0	2,351	(237)	(9)	
J06 Development Decisions	Expenditure	3,119	3,264	3,557			3,557	294	9	Risk - Levels of income expected to be received from planning applications and building control applications, continues to be high risk for the Directorate.
	Income	(2,631)	(2,132)	(2,099)	(150)		(2,249)	(117)	5	
	Net Expenditure	488	1,132	1,459	(150)	0	1,309	177	16	
K99 Building Control Trading Account	Expenditure	2,227	1,458	1,268			1,268	(189)	(13)	Variance - As a trading account, this vote should break even in 10/11, as any surplus generated will accrue corporately and for any deficit agreement would need to be met to fund from reserves.
	Income	(2,227)	(1,458)	(1,275)		6	(1,268)	189	(13)	
	Net Expenditure	0	0	(6)	0	6	0	0	0	
K98 Local Land Charges Trading Account	Expenditure	0	481	312			312	(169)	(35)	
	Income	0	(427)	(437)		125	(312)	115	(27)	
	Net Expenditure	0	(54)	(125)	0	125	(0)	(54)	101	
TOTAL FOR DEVELOPMENT & BUILDING CONTROL	Expenditure	8,366	8,748	8,705	0	0	8,705	(43)	(0)	
	Income	(5,974)	(4,974)	(4,997)	(180)	131	(5,045)	(71)	1	
	Net Expenditure	2,392	3,774	3,708	(180)	131	3,659	(114)	(3)	
J08 Programmes and Projects Funding	Expenditure	1,630	1,580	303			303	(1,277)	(81)	
	Income	(1,580)	(1,580)	(193)	(105)		(298)	1,282	(81)	
	Net Expenditure	50	0	110	(105)	0	5	5	0	
J12 Resources	Expenditure	1,822	3,703	4,390		0	4,390	687	19	Grant funding of £65K has been received from CLG & is awaiting application to the service to finance expenditure already incurred.
	Income	(388)	(961)	(1,084)	(713)		(1,797)	(836)	87	
	Net Expenditure	1,434	2,741	3,306	(713)	0	2,593	(148)	(5)	
TOTAL FOR RESOURCES	Expenditure	3,452	5,282	4,693	0	0	4,693	(590)	(11)	
	Income	(1,968)	(2,541)	(1,277)	(817)	0	(2,095)	446	(18)	
	Net Expenditure	1,484	2,741	3,415	(817)	0	2,598	(144)	(5)	

DEVELOPMENT & RENEWAL GENERAL FUND		Original Budget 2010/11	Latest Budget 2010/11	Actual Outturn 2010/11	Transfers from Reserves to Fund Expenditure	New Reserves Required to Carry Forward Unspent Amount	Final Estimated Outturn 2010/11	Variance (Outturn 2010/11 to Latest Budget 2010/11)		Variance Outturn 2010/11 to Latest Budget 2010/11 Explanation of any variance that is considered to be significant and all variances greater than £100k
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	%	
J14 Management & Support Services	Expenditure	3,169	930	833			833	(97)	(10)	Risk - A target adjustment has been applied to this budget in respect of the Workforce Productivity framework that was approved by Cabinet in July 2010 - this totals £295K. Although the projected outturn has been adjusted to reflect the achievement of this saving, the ability to achieve this saving is a major risk for the Directorate.
	Income	(290)	(451)	(208)	(200)		(408)	43	(10)	
	Net Expenditure	2,879	479	625	(200)	0	425	(54)	(11)	
J16 Asset Management	Expenditure	1,975	1,956	2,048			2,048	92	5	
	Income	(804)	(804)	(1,000)			(1,000)	(196)	24	
	Net Expenditure	1,171	1,151	1,048	0	0	1,048	(104)	(9)	
J18 Olympics	Expenditure	964	1,154	1,257			1,257	103	9	
	Income	(79)	(104)	(291)			(291)	(187)	180	
	Net Expenditure	885	1,050	966	0	0	966	(83)	(8)	
J20 Strategy, Regeneration and Sustainability	Expenditure	3,982	3,104	3,162			3,162	58	2	
	Income	(1,865)	(1,213)	(1,436)	0	116	(1,320)	(107)	9	
	Net Expenditure	2,117	1,891	1,726	0	116	1,842	(49)	(3)	
J22 Housing Regeneration	Expenditure	367	750	562			562	(189)	(25)	Risk - Inability to secure capital resources in future years to fund ongoing project management costs for capital schemes.
	Income	(449)	(588)	(403)			(403)	184	(31)	
	Net Expenditure	(82)	163	158	0	0	158	(4)	(3)	
J24 Employment & Enterprise	Expenditure	3,018	4,456	4,046			4,046	(410)	(9)	
	Income	(2,315)	(1,967)	(1,571)			(1,571)	397	(20)	
	Net Expenditure	703	2,489	2,476	0	0	2,476	(13)	(1)	
J26 Lettings	Expenditure	1,731	876	2,520			2,520	1,644	188	
	Income	(855)	0	(1,706)			(1,706)	(1,706)	0	
	Net Expenditure	876	876	814	0	0	814	(63)	(7)	

DEVELOPMENT & RENEWAL GENERAL FUND		Original Budget 2010/11 £'000	Latest Budget 2010/11 £'000	Actual Outturn 2010/11 £'000	Transfers from Reserves to Fund Expenditure £'000	New Reserves Required to Carry Forward Unspent Amount £'000	Final Estimated Outturn 2010/11 £'000	Variance (Outturn 2010/11 to Latest Budget 2010/11) £'000	%	Variance Outturn 2010/11 to Latest Budget 2010/11 Explanation of any variance that is considered to be significant and all variances greater than £100k
J30 BSF Programme	Expenditure		1,087	2,946			2,946	1,859	171	
	Income		(550)	(1,180)	(1,155)		(2,335)	(1,785)	325	
	Net Expenditure	0	537	1,766	(1,155)	0	611	74	14	
J32 Admin Buildings	Expenditure		18,849	18,884			18,884	35	0	
	Income		(18,234)	(18,708)		112	(18,596)	(362)	2	
	Net Expenditure	0	615	176	0	112	288	(327)	(53)	
J34 Depots	Expenditure		363	687			687	324	89	
	Income		(459)	(681)			(681)	(222)	48	
	Net Expenditure	0	(96)	6	0	0	6	102	(107)	
TOTAL FOR DEVELOPMENT & RENEWAL	Expenditure	27,024	47,556	50,343	0	0	50,343	2,787	6	
	Income	(14,599)	(31,886)	(33,460)	(2,352)	359	(35,452)	(3,566)	11	
	Net Expenditure	12,425	15,670	16,884	(2,352)	359	14,891	(778)	(5)	
BUDGET TRANSFERS FROM DIRECTORATES										
J40 Homeless & Housing Advice	Expenditure		38,569	33,834			33,834	(4,735)	(12)	The £4,735K Gross Expenditure variance is due to two main factors : 1) There are less households in temporary accommodation than originally budgeted for. In consequence of the year-on-year rolling forward of the budgets on the Temporary Accommodation budget heads however, actual expenditure on the same has diminished as the service succeeded the 2010 CLG target to prevent homelessness, and reduced the numbers of households in temporary accommodation. 2) Assumed £200k drawdown from the Homelessness Grant Reserve to cover the spend 3) An underspend on the Supplies and Services budget head due to a improved performance on debts management and collections. The Gross Income variance likewise reflects decreased temporary accommodation placements, with fewer households contributing to Administrative Charges than originally budgeted for.
	Income		(36,684)	(30,943)	(220)		(31,163)	5,521	(15)	
	Net Expenditure		1,885	2,891	(220)		2,671	786	42	
REVISED TOTAL FOR DEVELOPMENT & RENEWAL	Expenditure	27,024	86,125	84,177	0	0	84,177	(1,948)	(2)	
	Income	(14,599)	(68,570)	(64,403)	(2,572)	359	(66,615)	1,955	(3)	
	Net Expenditure	12,425	17,555	19,775	(2,572)	359	17,562	7	0	

CORPORATE REVENUE OUTTURN - MARCH 2011

RESOURCES		Original Budget 2010/11 £'000	Latest Budget 2010/11 £'000	Actual Outturn 2010/11 £'000	Transfers from Reserves to Fund Expenditure £'000	New Reserves Required to Carry Forward Unspent Amount £'000	Final Estimated Outturn 2010/11 £'000	Variance (Outturn 2010/11 to Latest Budget 2010/11)		Variance Outturn 2010/11 to Latest Budget 2010/11 Explanation of any variance that is considered to be significant and all variances greater than £100k
								£'000	%	
R34 Internal Audit	Expenditure	911	961	974			974	13	1	Lower costs from external audit contract realised.
	Income	(923)	(791)	(879)			(879)	(88)	11	
	Net Expenditure	(12)	170	95			95	(75)	(44)	
R40 Risk Management	Expenditure	585	588	492			492	(96)	(16)	
	Income	(592)	(591)	(495)			(495)	96	(16)	
	Net Expenditure	(7)	(3)	(3)			(3)			
TOTAL FOR AUDIT & RISK	Expenditure	1,496	1,549	1,466			1,466	(83)	(5)	
	Income	(1,515)	(1,382)	(1,374)			(1,374)	8	(1)	
	Net Expenditure	(19)	167	92	0	0	92	(75)	(45)	
R36 Council Tax & NNDR	Expenditure	34,593	34,021	37,116			37,116	3,095	9	
	Income	(31,109)	(31,159)	(34,254)			(34,254)	(3,095)	10	
	Net Expenditure	3,484	2,862	2,862			2,862			
R42 Debtors Income Service	Expenditure	1,218	1,239	1,254			1,254	15	1	
	Income	(1,185)	(1,237)	(1,242)			(1,242)	(5)	0	
	Net Expenditure	33	2	12			12	10	500	
R44 Cashiers	Expenditure	505	511	601			601	90	18	
	Income	(508)	(557)	(708)			(708)	(151)	27	
	Net Expenditure	(3)	(46)	(107)			(107)	(61)	133	
R48 Information Services	Expenditure	9,598	8,794	12,339			12,339	3,545	40	Equipment purchases and project costs have been contained below budget in 2010/11
	Income	(9,737)	(8,496)	(12,351)			(12,351)	(3,855)	45	
	Net Expenditure	(139)	298	(12)			(12)	(310)	(104)	
R50 Customer Access	Expenditure	7,354	7,608	7,716			7,716	108	1	Reduced income from Tower Hamlets Homes has contributed to an overspend in 2010/11 which has been met from underspends in other parts of the Directorate
	Income	(3,394)	(3,535)	(3,279)			(3,279)	256	(7)	
	Net Expenditure	3,960	4,073	4,437			4,437	364	9	

RESOURCES		Original Budget 2010/11 £'000	Latest Budget 2010/11 £'000	Actual Outturn 2010/11 £'000	Transfers from Reserves to Fund Expenditure £'000	New Reserves Required to Carry Forward Unspent Amount £'000	Final Estimated Outturn 2010/11 £'000	Variance (Outturn 2010/11 to Latest Budget 2010/11)		Variance Outturn 2010/11 to Latest Budget 2010/11 Explanation of any variance that is considered to be significant and all variances greater than £100k
								£'000	%	
R54 Housing Benefits	Expenditure	187,969	187,969	234,059			234,059	46,090	25	Higher HB subsidy applicable due to changes in HB caseload.
	Income	(187,474)	(187,474)	(233,934)			(233,934)	(46,460)	25	
	Net Expenditure	495	495	125			125	(370)	(75)	
R58 Benefits Admin	Expenditure	7,913	8,074	8,600			8,600	526	7	
	Income	(5,933)	(5,932)	(6,505)			(6,505)	(573)	10	
	Net Expenditure	1,980	2,142	2,095			2,095	(47)	(2)	
R60 Reprographics	Expenditure	421	422	643			643	221	52	
	Income	(425)	(433)	(643)			(643)	(210)	48	
	Net Expenditure	(4)	(11)					11	(100)	
TOTAL FOR CUSTOMER ACCESS & ICT	Expenditure	249,571	248,638	302,328			302,328	53,690	22	
	Income	(239,765)	(238,823)	(292,916)			(292,916)	(54,093)	23	
	Net Expenditure	9,806	9,815	9,412	0	0	9,412	(403)	(4)	
R38 Procurement	Expenditure	965	1,081	1,184			1,184	103	10	Additional R2P post implementation costs netted off by savings in Payments
	Income	(752)	(754)	(831)			(831)	(77)	10	
	Net Expenditure	213	327	353			353	26	8	
R46 Payments	Expenditure	761	782	822			822	40	5	See procurement overspend.
	Income	(803)	(685)	(725)			(725)	(40)	6	
	Net Expenditure	(42)	97	97			97			
TOTAL FOR PROCUREMENT & PAYMENTS	Expenditure	1,726	1,863	2,006			2,006	143	8	
	Income	(1,555)	(1,439)	(1,556)			(1,556)	(117)	8	
	Net Expenditure	171	424	450	0	0	450	26	6	
R32 Corporate Finance	Expenditure	2,432	2,368	2,403			2,403	35	1	
	Income	(2,261)	(2,396)	(2,403)			(2,403)	(7)	0	
	Net Expenditure	171	(28)					28	(100)	
R82 Non-Distributed Costs	Expenditure	1,575	2,565	2,661			2,661	96	4	
	Income	(125)								
	Net Expenditure	1,450	2,565	2,661			2,661	96	4	
TOTAL FOR CORPORATE FINANCE & NDC	Expenditure	4,007	4,933	5,064			5,064	131	3	
	Income	(2,386)	(2,396)	(2,403)			(2,403)	(7)	0	
	Net Expenditure	1,621	2,537	2,661	0	0	2,661	124	5	

RESOURCES		Original Budget 2010/11 £'000	Latest Budget 2010/11 £'000	Actual Outturn 2010/11 £'000	Transfers from Reserves to Fund Expenditure £'000	New Reserves Required to Carry Forward Unspent Amount £'000	Final Estimated Outturn 2010/11 £'000	Variance (Outturn 2010/11 to Latest Budget 2010/11)		Variance Outturn 2010/11 to Latest Budget 2010/11 Explanation of any variance that is considered to be significant and all variances greater than £100k
								£'000	%	
R90 HR Strategy	Expenditure	1,174	1,463	2,792	(689)		2,103	640	44	HRIP costs.
	Income	(1,337)	(2,150)	(2,248)			(2,248)	(98)	5	
	Net Expenditure	(163)	(687)	544	(689)		(145)	542	(79)	
R92 HR Consultancy	Expenditure	3,446	3,493	4,165			4,165	672	19	
	Income	(3,114)	(2,574)	(3,212)			(3,212)	(638)	25	
	Net Expenditure	332	919	953			953	34	4	
R94 HR Operations	Expenditure	3,780	3,873	3,815			3,815	(58)	(1)	
	Income	(2,511)	(3,112)	(3,288)			(3,288)	(176)	6	
	Net Expenditure	1,269	761	527			527	(234)	(31)	
R96 PAS Schemes	Expenditure	1,330	1,335	1,702			1,702	367	27	
	Income	(433)	(433)	(897)			(897)	(464)	107	
	Net Expenditure	897	902	805			805	(97)	(11)	
TOTAL FOR HR SERVICES	Expenditure	9,730	10,164	12,474	(689)		11,785	1,621	16	
	Income	(7,395)	(8,269)	(9,645)			(9,645)	(1,376)	17	
	Net Expenditure	2,335	1,895	2,829	(689)	0	2,140	245	13	
R80 Directors Office	Expenditure		599	555			555	(44)	(7)	
	Income									
	Net Expenditure		599	555			555	(44)	(7)	
TOTAL FOR DIRECTORS OFFICE	Expenditure		599	555			555	(44)	(7)	
	Income									
	Net Expenditure	0	599	555	0	0	555	0	0	
TOTAL FOR RESOURCES	Expenditure	266,530	267,746	323,893	(689)		323,204	55,458	21	
	Income	(252,616)	(252,309)	(307,894)			(307,894)	(55,585)	22	
	Net Expenditure	13,914	15,437	15,999	(689)	0	15,310	(127)	(1)	
BUDGET TRANSFERS TO DIRECTORATES										
ADMIN BUILDINGS TO D&R	Expenditure	22,666								
	Income	(18,234)								
	Net Expenditure	4,432								
DEPOTS TO D&R	Expenditure	476								
	Income	(459)								
	Net Expenditure	17								
REVISED TOTAL FOR RESOURCES	Expenditure	289,672								
	Income	(271,309)								
	Net Expenditure	18,363								

CORPORATE COSTS & CAPITAL FINANCING		Final Outturn 2009/10 £'000	Original Budget 2010/11 £'000	Latest Budget 2010/11 £'000	Actual Outturn 2010/11 £'000	Transfers from Reserves to Fund Expenditure £'000	New Reserves Required to Carry Forward Unspent Amount £'000	Final Estimated Outturn 2010/11 £'000	Variance (Outturn 2010/11 to Latest Budget 2010/11) £'000 %	Variance Outturn 2010/11 to Latest Budget 2010/11 Explanation of any variance that is considered to be significant and all variances greater than £100k
R62 Business Development	Expenditure			186	2,251	(2,251)			(186)	(100)
	Income			(186)					186	(100)
	Net Expenditure				2,251	(2,251)				
R88 Corporate Costs & Financing	Expenditure		19,248	18,181	19,178			19,178	997	5
	Income		(1,500)	(6,336)	(7,284)			(7,284)	(948)	15
	Net Expenditure	18,548	17,748	11,845	11,894			11,894	49	0
CORPORATE COSTS & CAPITAL FINANCING	Expenditure	0	19,248	18,367	21,429	(2,251)	0	19,178	811	4
	Income	0	(1,500)	(6,522)	(7,284)	0	0	(7,284)	(762)	12
	Net Expenditure	18,548	17,748	11,845	14,145	(2,251)	0	11,894	49	0